



## FRAMEWORK

**2010 Strategic Planning Framework  
Fiscal Sustainability Consensus Session**

The Board's 2010 Strategic Planning Session is intended to be a consensus building session on measures to develop a sustainable budget plan for St. Lucie County. As is well known, the County's recurring expenses in several funds far exceed its recurring revenues. This is the most pronounced in the general/fine & forfeiture fund where the bulk of county operations, constitutional officers, state-mandated agencies and some other outside groups are funded.

The Session is intended to be the first of a series of sessions. It is scheduled over a three-day period. During the first two days, presentation and discussion of the proposed Fiscal Sustainability Plans will be held. The entities funded by the County have been invited to attend. It is necessary for the Board and its funded entities to engage in meaningful discussion and dialogue on the measures proposed for their respective operations or alternative measures the Board could consider to assist our efforts to reduce the huge operating deficit the County faces.

Upon the conclusion of the Session, staff is looking to get consensus policy direction from the Board on which measures to implement. Based on that direction, staff will then recalculate the budget shortfall projections and present an update to the Board at the next planned Session.

The second Session is planned for June 7<sup>th</sup>. Staff will present the second part of the proposed Fiscal Sustainability Plans. If need be, additional sessions also have been planned to ensure the Board is able to develop a Fiscal Sustainability Plan encompassing measures to close the entire \$56 million general fund/fine & forfeiture budget shortfall and those in the other six funds.

Enclosed is a breakdown of the General Fund/Fine & Forfeiture funding which is expected to be the dominate subject of discussion and deliberation at the upcoming Strategic Planning Session.

General Fund/Fine Forfeiture Funding Breakdown

	FY 10 Budget	FY 11 Requested Budget	FY 11 Recomm. Budget	% of Total
<b>Total Revenue, excluding Fund Balance</b>	<b>115,958,600</b>	<b>104,459,756</b>	<b>104,459,756</b>	<b>100.0%</b>
<b>Total Appropriations</b>	<b>172,579,520</b>	<b>154,459,635</b>	<b>153,715,477</b>	<b>100.0%</b>
<b>BOCC</b>	<b>79,474,719</b>	<b>66,738,282</b>	<b>65,994,124</b>	<b>42.9%</b>
Personnel	30,276,872	28,383,950	27,920,534	18.2%
Operating	22,460,083	20,249,923	20,237,413	13.2%
Capital <sup>2</sup>	4,259,532	3,081,613	2,950,555	1.9%
Debt Service, Reserves, and Other <sup>6</sup>	22,478,232	15,022,796	14,885,622	9.7%
<b>Constitutional Officers</b>	<b>81,173,950</b>	<b>77,188,005</b>	<b>77,188,005</b>	<b>50.2%</b>
Clerk of Circuit Court	1,894,407	1,818,117	1,818,117	1.2%
Property Appraiser <sup>3</sup>	4,475,164	4,475,164	4,475,164	2.9%
Sheriff	66,757,956	63,479,301	63,479,301	41.3%
Supervisor of Elections	2,621,423	2,490,423	2,490,423	1.6%
Tax Collector <sup>4</sup>	6,400,000	5,900,000	5,900,000	3.8%
Budgeted Excess Fees	-975,000	-975,000	-975,000	-0.6%
<b>Statutorily Mandated Constitutionals Additional Support <sup>1</sup></b>	<b>2,580,344</b>	<b>2,477,431</b>	<b>2,477,431</b>	<b>1.6%</b>
Clerk of Circuit Court	100,000	100,000	100,000	0.1%
Property Appraiser	78,750	78,750	78,750	0.1%
Sheriff (Includes Inmate Medical)	2,138,681	2,138,681	2,138,681	1.4%
Supervisor of Elections	262,913	160,000	160,000	0.1%
Tax Collector	0	0	0	0.0%
<b>Statutorily Mandated &amp; Non-County Agencies</b>	<b>2,497,931</b>	<b>2,032,237</b>	<b>2,032,237</b>	<b>1.3%</b>
Court Administrator	335,532	230,091	230,091	0.1%
Medical Examiner	519,682	494,179	494,179	0.3%
Public Defender	259,582	258,025	258,025	0.2%
State Attorney	641,954	632,559	632,559	0.4%
Guardian Ad Litem	117,735	115,230	115,230	0.1%
Other Court Expenses	623,446	302,153	302,153	0.2%
<b>Non-County Agencies</b>	<b>1,986,467</b>	<b>1,889,980</b>	<b>1,889,980</b>	<b>1.2%</b>
<b>Community Redevelopment Agencies</b>	<b>4,600,000</b>	<b>3,877,000</b>	<b>3,877,000</b>	<b>2.5%</b>
<b>Other Agencies</b>	<b>266,109</b>	<b>256,700</b>	<b>256,700</b>	<b>0.2%</b>
Economic Development Council	150,000	150,000	150,000	0.1%
Soil & Water Conservation	70,890	68,610	68,610	0.0%
Transportation Planning Organization	45,219	38,090	38,090	0.0%

<sup>1</sup> Includes communications for the Clerk of Court, communications and printing for the Property Appraiser, inmate

<sup>2</sup> FY 11 Capital projects are projects that are being carried forward from the FY 10 Budget.

<sup>3</sup> Property Appraiser's Budget is due to the County on June 1st. The FY 10 budget figures are being used until then.

<sup>4</sup> The Tax Collector's Budget is Due to the State on August 1st. The budget figures represent the amount of fees that the County anticipates paying to the Tax Collector.

<sup>5</sup> The millage rate shown reflects the millage rate that would be needed to collect enough taxes to fund the budget amount shown. However, the County uses fund balance and revenues from sources other than property taxes to

<sup>6</sup> Does not include emergency reserves.